

Time Period Covered: July 1, 2001 through June 30, 2002

**Final Report
Planning Grant 2001/2002**

SUMMARY

San Diego County continues to plan for long term care integration on an on-going basis. The year ended with over 400 stakeholders on the mailing list to receive monthly updates. Accomplishments toward specific goals are listed below. Board of Supervisor support has elevated to a new level in that stakeholders have been in communication about the need for LTC reform and about business issues with managed care from the physician community.

Stakeholders overwhelmingly supported moving forward with examining expansion of the Healthy San Diego model as a service delivery system for the local "vision" of managed care. County administration and the Board of Supervisors requested staff to apply for the Development Grant for the next fiscal year, but to include a Fee-for-Service and "other" option when returning to the Board next Spring.

As no service delivery decision was made during the year, Goal #2 became non-applicable as it referred to activity based on the service delivery decision.

<p>Goal Number: 1</p>	<p>Goal: Within the established decision making structure of San Diego's LTCIP, identify a service delivery system that most fully allows for the realization and implementation of the LOG's "vision" of acute and LTC integration</p>
<p>Describe the key activities achieved during the reporting period. Be specific about what has been achieved.</p>	
<p>At the end of the Planning Year 3, a service delivery system decision had not been made. However, the visibility of the Project and its planning process was raised a notch as the Board of Supervisors, in response to issues raised by the physician community, directed staff to apply for a development grant and to return to them with several options for LTC reform. Thus, planning participation has been expanded, and interim steps toward full integration are being fleshed out as San Diego continues to strive toward the vision of full acute and LTC integration.</p>	
<p>Explain how each activity meets and supports the goal/objective. Explain how each activity leads to achieving that goal/objective. Be specific.</p>	
<p>The Planning Committee reached consensus on continuing to explore using the Healthy San Diego model for service delivery and the Advisory Group voted to support that recommendation. Once the Board of Supervisors asked for additional options, stakeholders began work to develop those options and actually be able to implement some small demonstrations aimed at giving us beginning steps toward our vision.</p> <p>A Health Plan Workgroup was established with monthly meetings and representatives also became involved in working with the Data/Finance Workgroup to design an actuarial request that will meet the needs of the HSD health plans in addition to Project needs for information on feasibility.</p>	
<p>Describe the measurable outcomes completed during the reporting period. Be specific.</p>	
<p>Measurable outcomes include the document <u><i>San Diego Long Term Care Integration Project and Healthy San Diego</i></u>, the consensus of the Planning Committee and vote of the Advisory Group, and the support of the Board of Supervisors.</p>	
<p>Evaluate each key activity and measurable outcome. Explain how these activities and outcomes are leading to achieving the proposed goals/objectives of the planning grant.</p>	
<p>While the desired outcome of identifying a service delivery system did not occur, San Diego has not discontinued process and progress toward that end. The Data/Finance Workgroup and Health Plan Workgroup continued throughout the last fiscal year and the current year to compile financial feasibility data and discuss network development and look at model integration programs toward that end.</p>	
<p>Explain what you have learned from the activity and how this will lead you to the full continuum of LTCI.</p>	

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<p>San Diego is not moving forward as quickly as some might like, but more quickly than others like! Stakeholders are excited about the possibility of implementing some smaller demonstration models that will help us learn what works and what does not on a smaller scale. These demonstration models are recognized as “stepping stones” to the agreed upon local “vision” of LTCIP.</p>	
<p>Goal Number: 3</p>	<p>Goal: Build a detailed development plan for the Long Term Care Integration Project which meets with the approval of the stakeholders, the Board of Supervisors, and the criteria for the State Office of Long Term Care Development Grant funding of \$150,000.</p>
<p>Describe the key activities achieved during the reporting period. Be specific about what has been achieved.</p>	
<p>San Diego responded to the RFA for a Development Grant and was successful in presenting a plan for potential implementation of the expansion of Healthy San Diego as the service delivery model for acute and long term care Integration. While the plan is ahead of the desired service delivery model decision, the grant resources will allow us to work toward that decision as an actuarial study will assist in determining feasibility and Workgroups have moved us closer to system design as evidenced by the Development Grant plan detail. While all stakeholders support the “vision”, not all currently support Healthy San Diego expansion as the service delivery model. It is incumbent upon the active workgroups, consultants, and staff to design and publicize that the new system will insure that consumers and providers realize a “win” with the improved system of care.</p>	
<p>Explain how each activity meets and supports the goal/objective. Explain how each activity leads to achieving that goal/objective. Be specific.</p>	
<p>Grant resources were used to continue building on stakeholder process and products to-date, working toward full acute and long term care integration.</p>	
<p>Describe the measurable outcomes completed during the reporting period. Be specific.</p>	
<p>The Development Grant Plan was completed and gained consensus from the stakeholders, the Advisory Group, and the Board of Supervisors.</p>	
<p>Evaluate each key activity and measurable outcome. Explain how these activities and outcomes are leading to achieving the proposed goals/objectives of the planning grant.</p>	

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Documentation of stakeholder support is available on San Diego's LTCIP web site and from the Board Letter supporting the Development Grant application.

Explain what you have learned from the activity and how this will lead you to the full continuum of LTCI.

We have learned that process is extremely important. Physician stakeholders calling the Board of Supervisors because they feared something was being done to them caused the Board members to call for the development of additional options as well as continuing to work on the "managed care" model.

BUDGET NARRATIVE

Due to the early decision to not hire a consultant for Planning Year 3, much of the grant was not expended. The final invoice totals \$89,398 in County expenditures and \$15,736 in State grant expenditures. All are well-documented with back-up material attached.